

1

Introduction

Editorial Policy

> Hitachi Group Profile

Hitachi Group Profile

GRI 102-1/ 102-2/102-3/102-4/102-5/102-6/102-7/201-1/203-1

Company Profile (as of March 31, 2021)

Corporate name	Hitachi, Ltd.
Incorporated	February 1, 1920 (founded in 1910)
Head office	1-6-6 Marunouchi, Chiyoda-ku, Tokyo, Japan
Representative*1	Representative Executive Officer, President & COO Keiji Kojima
Capital	460.79 billion yen
Number of employees	350,864 (Japan: 158,194, outside Japan: 192,670)
Number of consolidated subsidiaries	871 (Japan: 159, outside Japan: 712)
Number of equity-method associates and joint ventures	345

*1 As of June 23, 2021

Consolidated Financial Highlights for Fiscal 2020 Based on the International Financial Reporting Standards (IFRS)

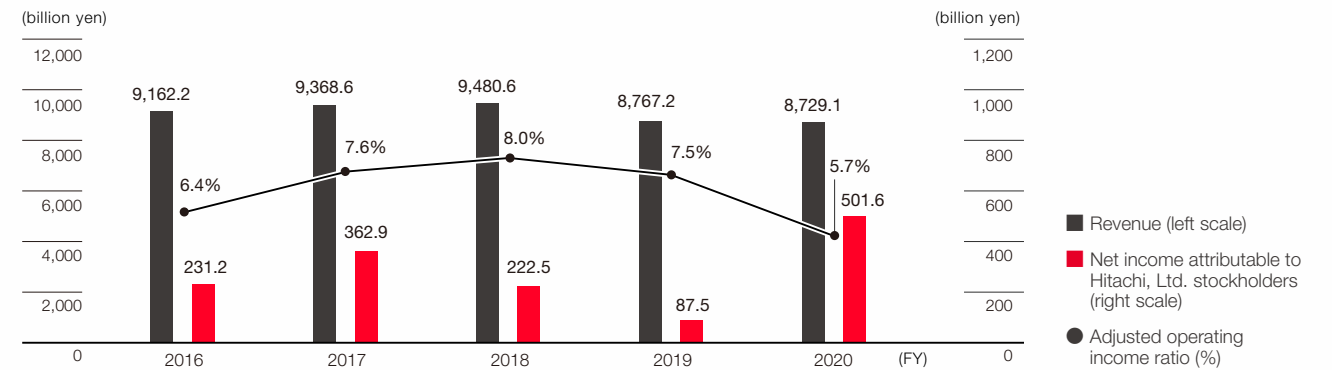
Revenue	8,729.1 billion yen (even year on year)
Adjusted Operating Income Ratio	5.7% (down 1.8%)
EBIT*1	850.2 billion yen (up 666.6 billion yen)
Net income attributable to Hitachi, Ltd. stockholders	501.6 billion yen (up 414.0 billion yen)
ROIC*2	6.4% (down 3.0%)

Note: Hitachi's consolidated financial statement is prepared based on the International Financial Reporting Standards (IFRS).

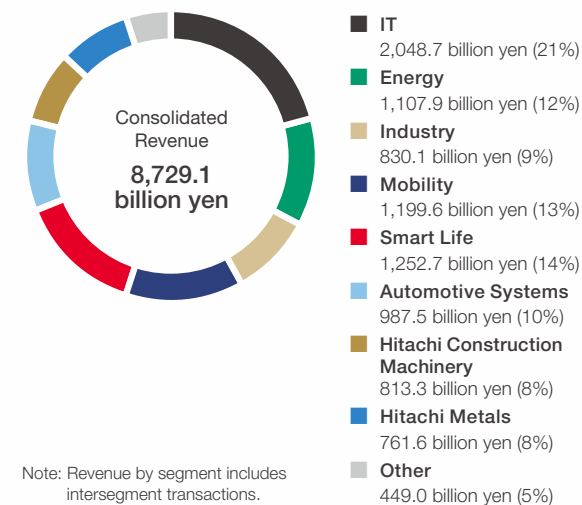
*1 EBIT: Income from continuing operations before income tax, less interest income, plus interest charges.

*2 ROIC: Return on invested capital. Calculated as follows: $ROIC = \frac{NOPAT + \text{Equity method gain/loss}}{\text{Invested capital}} \times 100$. NOPAT (Net operating profit after tax) = Adjusted operating income \times (1 - Tax burden). Invested capital = Interest-bearing debts + Capital.

Revenue/Adjusted Operating Income Ratio/Net Income

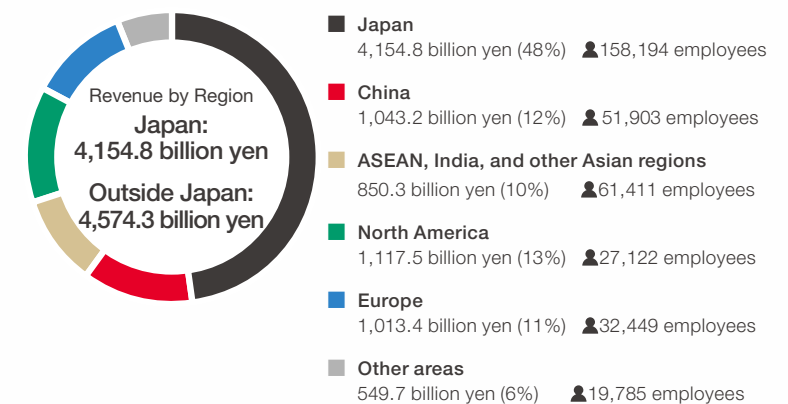


Revenue and Share by Segment (Consolidated for fiscal 2020 based on IFRS)



Note: Revenue by segment includes intersegment transactions.

Revenue and Share by Region (Consolidated for fiscal 2020 based on IFRS) / Number of Employees by Region (as of March 31, 2021)



1

Introduction

Editorial Policy

> Hitachi Group Profile

Hitachi Group Business Activities Contributing to a Sustainable Society

Our 2021 Mid-term Management Plan, launched in April 2019, focuses on simultaneously improving social, environmental, and economic value, and establishes five business sectors (IT, energy, industry, mobility, and smart life) for the creation of social innovation. From April 2021, the Automotive Systems business (Hitachi Astemo) was made independent from the Smart Life sector, as we undertake business with the goal of creating further value through the six segments.



IT

- Main Products and Services**
- Digital Solutions (Consulting, Software, Cloud Services, System Integration, Control Systems)
 - IT Products (Storage, Servers)
 - ATMs



MOBILITY

- Main Products and Services**
- Building Systems (Elevators, Escalators)
 - Railway Systems



ENERGY

- Main Products and Services**
- Energy Solutions (Power Grids, Nuclear, Renewable Energy, Thermal)



INDUSTRY

- Main Products and Services**
- Industry & Distribution Solutions
 - Water & Environmental Solutions
 - Industrial Machinery



LIFE

- Main Products and Services**
- Smart Life & Ecofriendly Systems (Home Appliances, Air-conditioning Systems)
 - Measurement & Analytical Systems (Medical and Bio, Semiconductors, Industry)

Hitachi Construction Machinery

- Main Products and Services**
- Hydraulic Excavators
 - Wheel Loaders
 - Mining Machinery
 - Maintenance and Services
 - Construction Solutions
 - Mine Management Systems



Automotive Systems

- Main Products and Services**
- Powertrains, Chassis, Advanced Driver Assistance, Motorcycle Systems

Hitachi Metals

- Main Products and Services**
- Specialty Steel Products
 - Functional Components and Equipment
 - Magnetic Materials and Power Electronics Materials
 - Wires, Cables and Related Products